

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 001-36729



**FRESHPET, INC.**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**400 Plaza Drive, 1<sup>st</sup> Floor, Secaucus, New Jersey**

(Address of principal executive offices)

**20-1884894**

(I.R.S. Employer  
Identification No.)

**07094**

(Zip Code)

**Registrant's telephone number, including area code: (201) 520-4000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

|                         |                                     |                           |                                     |
|-------------------------|-------------------------------------|---------------------------|-------------------------------------|
| Large accelerated filer | <input type="checkbox"/>            | Accelerated filer         | <input checked="" type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/>            |
| Emerging growth company | <input checked="" type="checkbox"/> |                           |                                     |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 5, 2018, the registrant had 35,536,573 shares of common stock, \$0.001 par value per share, outstanding.

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## Forward-Looking Statements

This report contains forward-looking statements that are subject to risks and uncertainties. All statements other than statements of historical fact included in this report are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as “aim,” “anticipate,” “believe,” “estimate,” “expect,” “forecast,” “outlook,” “potential,” “project,” “projection,” “plan,” “intend,” “seek,” “may,” “could,” “would,” “will,” “should,” “can,” “can have,” “likely,” the negatives thereof and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. They appear in a number of places throughout this report and include statements regarding our intentions, beliefs or current expectations concerning, among other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the industry in which we operate. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected, including:

- our ability to successfully implement our growth strategy;
- our ability to generate sufficient cash flow or raise capital on acceptable terms;
- the loss of key members of our senior management team;
- allegations that our products cause injury or illness or fail to comply with government regulations;
- the loss of a significant customer;
- the entrance of new competitors into our industry;
- the effectiveness of our marketing and trade spending programs;
- our ability to introduce new products and improve existing products;
- our limited manufacturing capacity;
- the impact of government regulation, scrutiny, warning and public perception;
- the effect of false marketing claims;
- adverse weather conditions, natural disasters, pestilences and other natural conditions affecting our operations;
- our ability to develop and maintain our brand;
- the effect of potential price increases and shortages on the inputs, commodities and ingredients that we require;
- our ability to manage our supply chain effectively;
- volatility in the price of our common stock; and
- other factors discussed under the headings “Risk Factors” and “Business” in our Annual Report on Form 10-K and under the heading “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our Annual Report on Form 10-K and in this report.

While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors and it is impossible for us to anticipate all factors that could affect our actual results. All forward-looking statements are expressly qualified in their entirety by these cautionary statements. You should evaluate all forward-looking statements made in this report in the context of these risks and uncertainties.

**PART I—FINANCIAL INFORMATION**

**Item 1. Unaudited Consolidated Financial Statements**

**FRESHPET, INC. AND SUBSIDIARIES**

**CONSOLIDATED BALANCE SHEETS**

(Unaudited)

|   | September 30,<br>2018 | December 31,<br>2017  |
|---|-----------------------|-----------------------|
| <b>ASSETS</b>   |                       |                       |
| <b>CURRENT ASSETS:</b>  |                       |                       |
| Cash and cash equivalents   | \$ 2,850,063          | \$ 2,184,259          |
| Accounts receivable, net of allowance for doubtful accounts   | 13,130,215            | 12,721,521            |
| Inventories, net  | 8,709,111             | 10,118,394            |
| Prepaid expenses  | 772,014               | 1,200,834             |
| Other non-trade receivable  | 1,291,369             | 337,340               |
| Other current assets  | 351,612               | 395,620               |
| <b>Total Current Assets</b>   | <b>27,104,384</b>     | <b>26,957,968</b>     |
| Property, plant and equipment, net  | 103,085,709           | 100,598,639           |
| Deposits on equipment   | 3,540,516             | 4,370,922             |
| Other assets  | 2,067,086             | 1,972,805             |
| <b>Total Assets</b>   | <b>\$ 135,797,695</b> | <b>\$ 133,900,334</b> |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                       |                       |
| <b>CURRENT LIABILITIES:</b>   |                       |                       |
| Accounts payable  | 9,889,931             | 9,173,169             |
| Accrued expenses  | 6,821,475             | 7,519,348             |
| Borrowings under Credit Facilities  | 2,000,000             | —                     |
| <b>Total Current Liabilities</b>  | <b>\$ 18,711,406</b>  | <b>\$ 16,692,517</b>  |
| Other liabilities   | 281,596               | 304,839               |
| <b>Total Liabilities</b>  | <b>\$ 18,993,002</b>  | <b>\$ 16,997,356</b>  |
| <b>STOCKHOLDERS' EQUITY:</b>  |                       |                       |
| Common stock — voting, \$0.001 par value, 200,000,000 shares authorized, 35,524,330 issued and 35,510,161 outstanding on September 30, 2018, and 35,132,548 issued and outstanding on December 31, 2017 | 35,524                | 35,132                |
| Additional paid-in capital  | 320,115,324           | 312,783,195           |
| Accumulated deficit   | (203,110,100)         | (195,991,478)         |
| Accumulated other comprehensive income  | 20,171                | 76,129                |
| Treasury stock, at cost — 14,169 shares on September 30, 2018 and no shares on December 31, 2017  | (256,226)             | —                     |
| <b>Total Stockholders' Equity</b>   | <b>116,804,693</b>    | <b>116,902,978</b>    |
| <b>Total Liabilities and Stockholders' Equity</b>   | <b>\$ 135,797,695</b> | <b>\$ 133,900,334</b> |

*See accompanying notes to the unaudited consolidated financial statements.*

FRESHPET, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS  
(Unaudited)

|  | For the Three Months Ended<br>September 30, |               | For the Nine Months Ended<br>September 30, |                |
|--|---|---------------|--|----------------|
|  | 2018  | 2017          | 2018                                       | 2017           |
| NET SALES  | \$ 50,799,601                               | \$ 40,125,006 | \$ 141,594,158                             | \$ 112,530,942 |
| COST OF GOODS SOLD   | 27,183,648                                  | 20,622,277    | 74,972,294                                 | 59,055,099     |
| GROSS PROFIT   | 23,615,953                                  | 19,502,729    | 66,621,864                                 | 53,475,843     |
| SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES  | 23,572,314                                  | 19,303,705    | 73,397,781                                 | 57,844,411     |
| INCOME (LOSS) FROM OPERATIONS  | 43,639                                      | 199,024       | (6,775,917)                                | (4,368,568)    |
| OTHER INCOME/(EXPENSES):   |   |               |  |                |
| Other Income/(Expenses), net   | (27,392)                                    | 41,435        | (24,302)                                   | (515,473)      |
| Interest Expense   | (94,381)                                    | (465,253)     | (261,307)                                  | (830,932)      |
|  | (121,773)                                   | (423,818)     | (285,609)                                  | (1,346,405)    |
| LOSS BEFORE INCOME TAXES   | (78,134)                                    | (224,794)     | (7,061,526)                                | (5,714,973)    |
| INCOME TAX EXPENSE   | 19,032                                      | 20,754        | 57,096                                     | 62,261         |
| NET LOSS   | (97,166)                                    | (245,548)     | (7,118,622)                                | (5,777,234)    |
| NET LOSS ATTRIBUTABLE TO COMMON STOCKHOLDERS   | \$ (97,166)                                 | \$ (245,548)  | \$ (7,118,622)                             | \$ (5,777,234) |
| OTHER COMPREHENSIVE LOSS:  |   |               |  |                |
| Change in foreign currency translation   | \$ (54,325)                                 | \$ —          | \$ (55,958)                                | \$ —           |
| TOTAL OTHER COMPREHENSIVE LOSS   | (54,325)                                    | —             | (55,958)                                   | —              |
| TOTAL COMPREHENSIVE LOSS   | \$ (151,491)                                | \$ (245,548)  | \$ (7,174,580)                             | \$ (5,777,234) |
| NET LOSS PER SHARE ATTRIBUTABLE TO COMMON<br>STOCKHOLDERS  |   |               |  |                |
| -BASIC   | \$ (0.00)                                   | \$ (0.01)     | \$ (0.20)                                  | \$ (0.17)      |
| -DILUTED   | \$ (0.00)                                   | \$ (0.01)     | \$ (0.20)                                  | \$ (0.17)      |
| WEIGHTED AVERAGE SHARES OF COMMON STOCK OUTSTANDING<br>USED IN COMPUTING NET LOSS PER SHARE ATTRIBUTABLE TO<br>COMMON STOCKHOLDERS |   |               |  |                |
| -BASIC   | 35,396,550                                  | 34,666,180    | 35,259,365                                 | 34,316,161     |
| -DILUTED   | 35,396,550                                  | 34,666,180    | 35,259,365                                 | 34,316,161     |

See accompanying notes to the unaudited consolidated financial statements.

**FRESHPET, INC. AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

|   | <b>For the Nine Months Ended</b> |                     |
|---|----------------------------------|---------------------|
|   | <b>September 30,</b>             |                     |
|   | <b>2018</b>                      | <b>2017</b>         |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                                  |                     |
| Net loss  | \$ (7,118,622)                   | \$ (5,777,234)      |
| Adjustments to reconcile net loss to net cash flows provided by operating activities: |                                  |                     |
| Provision for loss/(gains) on accounts receivable                                     | (15,300)                         | 30,953              |
| Loss on disposal of equipment and deposits on equipment                               | 104,769                          | 97,692              |
| Share-based compensation  | 4,170,409                        | 3,292,362           |
| Fair value adjustment for outstanding warrants  | —                                | 334,628             |
| Change in reserve for inventory obsolescence  | 69,912                           | 315,006             |
| Depreciation and amortization   | 10,418,274                       | 9,411,173           |
| Amortization of deferred financing costs and loan discount                            | 86,327                           | 398,648             |
| Changes in operating assets and liabilities   |                                  |                     |
| Accounts receivable   | (393,394)                        | (3,534,273)         |
| Inventories   | 1,339,371                        | (3,603,074)         |
| Prepaid expenses, other non-trade receivables and other current assets                | (481,201)                        | (347,876)           |
| Other assets  | (118,675)                        | (162,488)           |
| Accounts payable  | 1,190,993                        | 2,307,943           |
| Accrued expenses  | (697,873)                        | 2,129,095           |
| Other liabilities   | (23,243)                         | 236,878             |
| Net cash flows provided by operating activities                                       | <u>8,531,747</u>                 | <u>5,129,433</u>    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                                  |                     |
| Acquisitions of property, plant and equipment, software and deposits on equipment     | (12,681,600)                     | (10,835,532)        |
| Net cash flows used in investing activities   | <u>(12,681,600)</u>              | <u>(10,835,532)</u> |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |                                  |                     |
| Debt issuance costs   | —                                | (245,291)           |
| Exercise of options to purchase common stock  | 3,071,883                        | 5,612,557           |
| Purchase of stock for tax withholding   | (256,226)                        | —                   |
| Proceeds from borrowings under Credit Facilities                                      | 6,000,000                        | 7,500,000           |
| Repayment of borrowings under Credit Facilities                                       | (4,000,000)                      | (9,000,000)         |
| Net cash flows provided by financing activities                                       | <u>4,815,657</u>                 | <u>3,867,266</u>    |
| NET CHANGE IN CASH AND CASH EQUIVALENTS   | 665,804                          | (1,838,833)         |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR  | 2,184,259                        | 3,908,177           |
| CASH AND CASH EQUIVALENTS, END OF PERIOD  | <u>\$ 2,850,063</u>              | <u>\$ 2,069,344</u> |
| <b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>  |                                  |                     |
| Interest paid   | \$ 164,202                       | \$ 489,738          |
| <b>NON-CASH INVESTING AND FINANCING ACTIVITIES:</b>                                   |                                  |                     |
| Property, plant and equipment purchases in accounts payable                           | \$ 572,465                       | \$ 497,209          |
| Conversion of warrants to common stock  | \$ -                             | \$ 588,019          |

*See accompanying notes to the unaudited consolidated financial statements*

## FRESHPET, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### Note 1 – Nature of the Business and Summary of Significant Accounting Policies:

**Nature of the Business** – Freshpet, Inc. (hereafter referred to as “Freshpet” or the “Company”), a Delaware corporation, manufactures and markets natural fresh meals and treats for dogs and cats. The Company’s products are distributed throughout the United States, Canada, and Europe into major retail classes including Grocery (including online), Mass and Club as well as Pet Specialty and Natural retail.

**Basis of Presentation** – The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the U.S. (“U.S. GAAP”). The unaudited consolidated financial statements include the accounts of the Company as well as the Company’s wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. The interim unaudited consolidated financial statements have been prepared on the same basis as the annual audited consolidated financial statements and in accordance with the rules and regulations of the United States Securities and Exchange Commission. In the opinion of management, the interim unaudited financial statements reflect all adjustments, which include only normal recurring adjustments, necessary for the fair statement of the Company’s financial position as of September 30, 2018, the results of its operations for the three and nine months ended September 30, 2018 and 2017, and its cash flows for the nine months ended September 30, 2018 and 2017. The results for three and nine months ended September 30, 2018 are not necessarily indicative of results to be expected for the year ending December 31, 2018, or any other interim periods, or any future year or period.

These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes in Item 8 of Part II, “Financial Statements and Supplementary Data,” of our Annual Report on Form 10-K for the year ended December 31, 2017.

**Estimates and Uncertainties** – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results, as determined at a later date, could differ from those estimates.

**Treasury Stock** – The Company may purchase or withhold shares of stock to satisfy statutory employee tax obligations upon the issuance of restricted stock units to employees. Such repurchased or withheld shares are treated as treasury stock and carried at cost on the Consolidated Balance Sheet in Stockholders’ equity. During the nine months ended September 30, 2018, the Company accumulated \$0.3 million of treasury stock related to employee tax withholdings.

**Reclassifications** – Certain prior period amounts were reclassified to conform to the current period’s presentation. Other non-trade receivables previously presented in other current assets in the consolidated balance sheet is now presented separately.

#### Note 2 – Recently Issued Accounting Standards:

##### Recently Adopted Standards

##### Revenue Recognition

In May 2014, the Financial Accounting Standard Board (“FASB”) issued ASU No. 2014-09, “Revenue from Contracts with Customers,” (Topic 606). Under the ASU and subsequently issued amendments, revenue is recognized at the time a good or service is transferred to a customer for the amount of consideration received.

Topic 606 permits two methods of adoption: retrospectively to each prior reporting period presented (full retrospective method), or modified retrospectively with the cumulative effect of applying the guidance as of the date of initial application (the cumulative catch-up transition method).

**FRESHPET, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

(Unaudited)

The Company adopted Topic 606 in the first quarter of 2018 using the full retrospective method approach and recast prior year results as shown below. The adoption did not have any material impact on our financial statements and is limited to classification differences within the Consolidated Statements of Operations and Comprehensive Loss from cost of goods sold to a reduction in net sales. The new accounting standard did not impact Net Loss.

The Company recast certain prior period amounts to conform with the adoption of the revenue recognition standard, as shown in the table below:

|                    | Three Months Ended<br>September 30, 2017 |                |                         | Nine Months Ended<br>September 30, 2017 |                |                         |
|--------------------|--|----------------|-------------------------|---|----------------|-------------------------|
|                    | As Previously<br>Reported                | Adjustments    | Current<br>Presentation | As Previously<br>Reported               | Adjustments    | Current<br>Presentation |
| Net Sales          | \$ 41,199,780                            | \$ (1,074,774) | \$ 40,125,006           | \$ 115,682,698                          | \$ (3,151,757) | \$ 112,530,942          |
| Cost of Goods Sold | 21,697,051                               | (1,074,774)    | 20,622,277              | 62,206,855                              | (3,151,757)    | 59,055,099              |
| Gross Profit       | <u>\$ 19,502,729</u>                     | <u>\$ —</u>    | <u>\$ 19,502,729</u>    | <u>\$ 53,475,843</u>                    | <u>\$ —</u>    | <u>\$ 53,475,843</u>    |

Revenue from product sales is recognized when obligations under the terms of the contract with the customer are satisfied, which occurs once control is transferred upon shipment to the customer. Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring goods.

The amount of consideration the Company receives and revenue the Company recognizes varies with changes in trade incentives the Company offers to its customers and their consumers. Trade incentives consists primarily of customer pricing allowances and merchandising funds, and consumer coupons are offered through various programs to customers and consumers. Estimates of trade promotion expense and coupon redemption costs are based upon programs offered, timing of those offers, estimated redemption/usage rates from historical performance, management's experience and current economic trends.

Sales taxes and other similar taxes are excluded from revenue. Costs associated with shipping and handling activities, such as merchandising, are included in SG&A expenses as revenue is recognized.

There were no contract assets as of September 30, 2018 and December 31, 2017.

Information about the Company's net sales by class of retailer is as follows:

|   | Three Months Ended<br>September 30, |                      | Nine Months Ended<br>September 30, |                       |
|---|-------------------------------------|----------------------|------------------------------------|-----------------------|
|   | 2018                                | 2017                 | 2018                               | 2017                  |
| Grocery (including Online), Mass and Club | \$ 41,882,395                       | \$ 32,766,387        | \$ 115,874,906                     | \$ 91,266,283         |
| Pet Specialty and Natural                 | 8,917,206                           | 7,358,619            | 25,719,252                         | 21,264,659            |
| Net Sales                                 | <u>\$ 50,799,601</u>                | <u>\$ 40,125,006</u> | <u>\$ 141,594,158</u>              | <u>\$ 112,530,942</u> |

**Standards Effective in Future Years**

**Leases**

In February 2016, the FASB issued ASU No. 2016-02, "Leases" (Topic 842), which requires lessees to recognize the assets and liabilities that arise from leases on the balance sheet. A lessee should recognize in the statement of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. The new guidance is effective for financial statements issued for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. The amendments should be applied at the beginning of the earliest period presented using a modified retrospective approach with earlier application permitted as of the beginning of an interim or annual reporting period. The Company is assessing the impact of Topic 842 on its corporate office lease, and upon adoption of this guidance, expects to record the lease on its consolidated balance sheet in accordance with Topic 842.



FRESHPET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

**Note 3 – Inventories:**

|                                   | September 30,<br>2018 | December 31,<br>2017 |
|-----------------------------------|-----------------------|----------------------|
| Raw Materials and Work in Process | \$ 2,667,133          | \$ 2,471,498         |
| Packaging Components Material     | 1,108,469             | 804,616              |
| Finished Goods                    | 4,952,142             | 7,105,425            |
|                                   | 8,727,744             | 10,381,539           |
| Reserve for Obsolete Inventory    | (18,633)              | (263,145)            |
|                                   | <u>\$ 8,709,111</u>   | <u>\$ 10,118,394</u> |

**Note 4 – Property, Plant and Equipment, net:**

|   | September 30,<br>2018 | December 31,<br>2017  |
|---|-----------------------|-----------------------|
| Refrigeration Equipment                         | \$ 78,118,968         | \$ 70,489,454         |
| Machinery and Equipment                         | 51,681,285            | 47,558,838            |
| Building, Land, and Improvements                | 25,575,213            | 25,543,568            |
| Furniture and Office Equipment                  | 4,745,053             | 4,404,735             |
| Leasehold Improvements                          | 393,474               | 375,661               |
| Automotive Equipment                            | 319,496               | 319,496               |
| Construction in Progress                        | 4,076,615             | 3,763,894             |
|   | 164,910,104           | 152,455,646           |
| Less: Accumulated Depreciation and Amortization | (61,824,395)          | (51,857,007)          |
|   | <u>\$ 103,085,709</u> | <u>\$ 100,598,639</u> |

Depreciation expense related to property, plant and equipment totaled \$3,549,460 and \$10,208,173 for the three and nine months ended September 30, 2018, respectively, of which \$1,579,278 and \$4,568,607 was recorded to cost of goods sold for the three and nine months ended September 30, 2018, respectively, with the remainder of depreciation and amortization expense recorded to selling, general and administrative expense.

Depreciation expense related to property, plant and equipment totaled \$3,154,623 and \$9,235,932 for the three and nine months ended September 30, 2017, respectively, of which \$1,447,992 and \$4,329,624 was recorded to cost of goods sold for the three and nine months ended September 30, 2017, respectively, with the remainder of depreciation and amortization expense recorded to selling, general and administrative expense.

FRESHPET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

**Note 5 – Accrued Expenses:**

|   | September 30,<br>2018 | December 31,<br>2017 |
|---|-----------------------|----------------------|
| Accrued Compensation and Employee Related Costs | \$ 3,305,920          | \$ 3,902,688         |
| Accrued Chiller Cost                            | 1,464,609             | 1,371,940            |
| Accrued Freight                                 | 515,396               | 354,959              |
| Accrued Marketing                               | 478,683               | 835,997              |
| Accrued Customer Consideration                  | 409,371               | 263,235              |
| Accrued Utility                                 | 118,158               | 198,000              |
| Accrued VAT                                     | 14,499                | 172,711              |
| Other Accrued Expenses                          | 514,839               | 419,818              |
|   | <u>\$ 6,821,475</u>   | <u>\$ 7,519,348</u>  |

**Note 6 – Debt:**

During the third quarter of 2017, we amended our Credit Facilities to replace our Term Facility and Capex Commitments of \$30.0 million and \$10.0 million Revolving Facility with a straight \$30.0 million revolver (the “New Revolving Facility”) and the ability to increase the New Revolving Facility by an additional \$10.0 million. The New Revolving Facility will mature in September 2020 and borrowings thereunder will bear interest at variable rates depending on the Company’s election, either at a base rate or at the London Interbank Offered Rate (“LIBOR”), in each case, plus an applicable margin. Subject to the Company’s leverage ratio, the applicable margin will vary between 0.75% and 1.25% for base rate loans and 1.75% and 2.25% for LIBOR loans. The amendment resulted in a reduction in the unused rate of between 25 and 75 basis points and a reduction in the total rate of between 200 and 250 basis points.

Borrowings under our Revolving Credit Facilities totaled \$6.0 million, offset by repayments of \$4.0 million, for the nine months ended September 30, 2018. There was \$2.0 million of debt outstanding under the Credit Facilities as of September 30, 2018.

Interest expense and fees totaled \$0.1 million and \$0.3 million for the three and nine months ended September 30, 2018, respectively, and \$0.5 million and \$0.8 million for the three and nine months ended September 30, 2017, respectively. There was less than \$0.1 million of accrued interest on the Credit Facilities as of September 30, 2018 and December 31, 2017.

**Note 7 – Equity Incentive Plans:**

Total compensation cost for share-based payments recognized for the three months ended September 30, 2018 and 2017 is \$1,866,604 and \$1,132,852, respectively. Total compensation cost for share-based payments recognized for the nine months ended September 30, 2018 and 2017 is \$4,260,638 and \$3,292,362, respectively.

**2006 Stock Plan**— The options in this plan are time-based (vest over five years). Certain option awards provide for accelerated vesting if there is a change in control (as defined in the 2006 Plan). At September 30, 2018, there were zero shares available for grant as the 2006 Plan is frozen. The total number of unexercised options for the 2006 Plan is 6,266.

**2010 Stock Plan** — The outstanding options are time-based (vest between two and four years). At September 30, 2018, there were zero shares available for grant as the 2010 Plan is frozen no further grants may be issued under the 2010 Plan. The total number of unexercised options for the 2010 Plan is 610,658.

**2014 Omnibus Incentive Plan** —In November 2014, the Company approved the 2014 Omnibus Incentive Plan (the “2014 Plan”). Under the 2014 Plan 3,979,200 shares of common stock may be issued or used for reference purposes as awards granted. These awards may be in the form of stock options, stock appreciation rights, restricted stock, as well as other

FRESHPET, INC. AND SUBSIDIARIES

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(Unaudited)

stock-based and cash-based awards. At September 30, 2018, the awards granted were either time-based, performance-based (vest when performance targets are met, as defined in the stock option grant agreement), or restricted stock units (employee RSUs vest over three years and non-employee director RSUs vest over one year). The total number of unexercised options and RSUs for the 2014 Plan is 1,575,814.

At September 30, 2018, there were 1,937,945 shares of common stock available to be issued or used for reference purposes under the 2014 Plan.

**NASDAQ Marketplace Rules Inducement Award**—During fiscal year 2016, share-based awards were granted to the Company's Chief Executive Officer as an inducement under the NASDAQ Marketplace Rules, and therefore outside of any Plan. Under the terms of the agreement, the grant is governed as if issued under the 2014 Omnibus Plan. As of September 30, 2018, the awards granted were time-based (cliff vest in equal increments over four years) and performance-based (vest when performance targets are met, as defined in the stock option grant agreement).

**Service Period Stock Options**

The following table includes activity related to outstanding service period stock options during the nine months ended September 30, 2018.

| <b>Service Period Stock Options</b> | <b>Shares</b>    | <b>Weighted Average<br/>Exercise Price</b> |
|-------------------------------------|------------------|--|
| Outstanding at December 31, 2017    | 2,030,266        | \$ 9.47                                    |
| Granted                             | 95,366           | 16.45                                      |
| Exercised                           | (291,229)        | 9.74                                       |
| Outstanding at September 30, 2018   | <u>1,834,403</u> | <u>\$ 9.79</u>                             |

**Performance-Vested Stock Options**

The following table includes activity related to outstanding performance-vested stock options during the nine months ended September 30, 2018.

| <b>Performance Based Options</b>  | <b>Shares</b>    | <b>Weighted Average<br/>Exercise Price</b> |
|-----------------------------------|------------------|--|
| Outstanding at December 31, 2017  | 1,154,393        | \$ 10.50                                   |
| Granted                           | 21,456           | 16.45                                      |
| Exercised                         | (25,970)         | 9.05                                       |
| Outstanding at September 30, 2018 | <u>1,149,879</u> | <u>\$ 10.64</u>                            |

During the three months ended September 30, 2018 an additional 219,185 performance shares were deemed to have performance metrics that are probable of achievement. Due to the change in assessment an additional expense of \$544,530 was incurred. As of September 30, 2018, 707,537 performance-vested stock options at a weighted average exercise price of \$9.97 have performance metrics that are probable of achievement. These shares are included in share-based compensation costs for the three and nine months ended September 30, 2018.

FRESHPET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

**Restricted Stock Units**

The following table includes activity related to outstanding restricted stock units during the nine months ended September 30, 2018.

| Restricted Stock Units            | Shares         | Weighted-Average<br>Grant-Date Fair<br>Value Per Unit |
|-----------------------------------|----------------|---|
| Outstanding at December 31, 2017  | 165,240        | \$ 10.99  |
| Granted                           | 118,764        | 16.70   |
| Issued upon vesting               | (74,583)       | 10.53   |
| Forfeited                         | (188)          | 16.45   |
| Outstanding at September 30, 2018 | <u>209,233</u> | <u>\$ 14.39</u>                                       |

**Note 8 – Net Loss Per Share:**

Basic net loss per share of common stock is calculated by dividing net loss attributable to common stockholders by the weighted-average number of shares of common stock outstanding for the period. Diluted net loss per share of common stock is computed by giving effect to all potentially dilutive securities.

For the three and nine months ended September 30, 2018 and 2017, there were no adjustments between net loss and net loss attributable to common stockholders.

The potentially dilutive securities are as follows:

|                              | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|------------------------------|-------------------------------------|------------------|------------------------------------|------------------|
|                              | 2018                                | 2017             | 2018                               | 2017             |
| Service Period Stock Options | 1,932,268                           | 2,471,469        | 2,009,372                          | 2,691,504        |
| Restricted Stock Units       | 208,402                             | 152,598          | 197,492                            | 142,180          |
| Performance Stock Options    | 13,283                              | —                | 13,283                             | —                |
| Total                        | <u>2,153,953</u>                    | <u>2,624,067</u> | <u>2,220,147</u>                   | <u>2,833,684</u> |

For the three and nine months ended September 30, 2018 and 2017, diluted net loss per share of common stock is the same as basic net loss per share of common stock, due to the fact that potentially dilutive securities would have an antidilutive effect as the Company incurred a net loss during such periods.

**Note 9 – Concentrations:**

**Concentration of Credit Risk** —The Company maintains its cash balances in financial institutions which are insured by the Federal Deposit Insurance Corporation (“FDIC”) up to \$250,000 each. At times, such balances may be in excess of the FDIC insurance limit.

**Note 10 – Subsequent Events:**

The Company evaluates events that have occurred after the balance sheet date but before the consolidated financial statements are issued. Based upon the evaluation, the Company did not identify any recognized or unrecognized subsequent events that have required adjustment or disclosure in the financial statements.

## Item 2. Management's Discussion and Analysis of Financial Conditions and Results of Operations

*The following discussion summarizes the significant factors affecting our consolidated operating results, financial condition, liquidity and cash flows as of and for the periods presented below. The following discussion and analysis should be read in conjunction with the accompanying unaudited consolidated financial statements and related notes in Item 1 and with the audited consolidated financial statements and the related notes included in our Annual Report on Form 10-K.*

*In addition to historical information, this discussion and analysis contains forward-looking statements based on current expectations that involve risks, uncertainties and assumptions, such as our plans, objectives, expectations, and intentions set forth under the sections entitled "Forward-Looking Statements" in this report and "Risk Factors" in our Annual Report on Form 10-K. Our actual results and the timing of events may differ materially from those anticipated in these forward-looking statements as a result of various factors, including those set forth in the section entitled "Risk Factors" in our Annual Report on Form 10-K.*

### Overview

We started Freshpet with a single-minded mission to bring the power of real, fresh food to our dogs and cats. We were inspired by the rapidly growing view among pet owners that their dogs and cats are a part of their family, leading them to demand healthier pet food choices. Since inception of the company in 2006, we have created a comprehensive business model to deliver wholesome pet food that pet parents can trust, and in the process, we believe we have become one of the fastest growing pet food companies in North America. Our business model is difficult for others to replicate and we see significant opportunity for future growth by leveraging the unique elements of our business, including our brand, our product know-how, our Freshpet Kitchens, our refrigerated distribution, our Freshpet Fridge and our culture.

### Recent Developments

Due to the continued growth of the Company's fresh pet food sales, the Company has plans to expand its manufacturing capacity. The expansion includes the renovation of an existing 50,000 square foot building and a 90,000 square-foot addition. The \$100 million strategic capital investment is expected to support Freshpet's growth in the United States, Canada and Europe by creating total capacity that exceeds \$500 million in net sales from the facility. The facility "Freshpet Kitchens 2.0" will make greater use of automation to improve quality, safety and reduce costs. Production start-up is slated for the second half of 2020 .

### Components of our Operating Results

#### Net Sales

Our net sales are derived from the sale of pet food to our customers, who purchase either directly from us or through third-party distributors. Our products are sold to consumers through a fast-growing network of company-owned branded refrigerators, known as Freshpet Fridges, located in our customers' stores. We continue to roll out Freshpet Fridges across leading retailers and have installed Freshpet Fridges in over 19,100 retail stores as of September 30, 2018. All of our products are sold under the Freshpet brand name. Sales are recorded net of discounts, slotting, returns and promotional allowances.

Our net sales growth is driven by the following key factors:

- Increasing sales velocity from the average Freshpet Fridge due to increasing awareness, trial and adoption of Freshpet products. Our investments in marketing and advertising help to drive awareness and trial at each point of sale.
- Increased penetration of Freshpet Fridge locations in major classes of retail, including grocery (including online), mass, club, pet specialty, and natural. The impact of new Freshpet Fridge installations on our net sales varies by retail class and depends on numerous factors including store traffic, refrigerator size, placement within the store, and proximity to other stores that carry our products.
- Consumer trends including growing pet ownership, pet humanization and a focus on health and wellness.

We believe that as a result of the above key factors, we will continue to penetrate the pet food marketplace and increase our share of the pet food category.

## **Gross Profit**

Our gross profit is net of costs of goods sold, which include the costs of product manufacturing, product ingredients, packaging materials and inbound freight.

Our gross profit margins are also impacted by the cost of ingredients, product mix and packaging materials. We expect to mitigate any adverse movement in input costs and product mix through a combination of price increases and cost management.

## **Selling, General and Administrative Expenses**

Selling, general & administrative (“SG&A”) costs as a percentage of net sales have historically been decreasing. SG&A as a percentage of net sales decreased from 81.3% in the year ended 2012 to 48.0% in the year ended 2017. Due to our Feed the Growth initiative, which increases our investment in media, we expect our SG&A as a percentage of net sales to be roughly stable in the near-term. We believe that as we begin to realize the benefits of our Feed the Growth initiative, SG&A expenses will once again significantly decrease as a percentage of net sales. SG&A as a percentage of net sales was 51.4% in the nine months ended September 30, 2017 and 51.8% in the nine months ended September 30, 2018.

Our selling, general and administrative expenses consist of the following:

*Outbound freight.* We utilize a third-party logistics provider for outbound freight that ships directly to retailers as well as third-party distributors.

*Marketing & advertising.* Our marketing and advertising expenses primarily consist of national television media, digital marketing, social media and grass roots marketing to drive brand awareness. These expenses may vary from quarter to quarter depending on the timing of our marketing and advertising campaigns. Our Feed the Growth initiative will focus on growing the business through increased marketing investments.

*Freshpet Fridge operating costs.* Freshpet Fridge operating costs consist of repair costs and depreciation. The purchase and installation costs for new Freshpet Fridges are capitalized and depreciated over the estimated useful life. All new refrigerators are covered by a manufacturer warranty for three years. We subsequently incur maintenance and freight costs for repairs and refurbishments handled by third-party service providers.

*Research & development.* Research and development costs consist of expenses to develop and test new products. The costs are expensed as incurred.

*Brokerage.* We utilize third-party brokers to assist with monitoring our products at the point-of-sale as well as representing us at headquarters for various customers. These brokers visit our retail customers’ store locations to ensure items are appropriately stocked and maintained.

*Share-based compensation .* We account for all share-based compensation payments issued to employees, directors and non-employees using a fair value method. Accordingly, share-based compensation expense is measured based on the estimated fair value of the awards on the grant date. We recognize compensation expense for the portion of the award that is ultimately expected to vest over the period during which the recipient renders the required services to us using the straight-line single option method.

*Other general & administrative costs.* Other general and administrative costs include non-plant personnel salaries and benefits, as well as corporate general & administrative costs.

## Income Taxes

At December 31, 2017, we had federal NOL carryforwards of approximately \$175.0 million, which expire at various dates between 2025 and 2037. We may be subject to the NOL utilization provisions of Section 382 of the Code. The effect of an ownership change would be the imposition of an annual limitation on the use of NOL carryforwards attributable to periods before the change. The amount of the annual limitation depends upon our value immediately before the ownership change, the federal published interest rate and changes to our capital during a specified period. If we were to undergo an ownership change, it is likely that the utilization of the NOLs will be substantially limited. A valuation allowance is appropriate when management believes it is more likely than not that the deferred tax asset will not be realized. At December 31, 2017 and 2016, we determined that a valuation allowance of 100% was appropriate.

## Consolidated Statements of Operations and Comprehensive Loss

|  | Three Months Ended September 30, |                |           |                | Nine Months Ended September 30, |                |            |                |
|--|----------------------------------|----------------|-----------|----------------|---------------------------------|----------------|------------|----------------|
|  | 2018                             |                | 2017      |                | 2018                            |                | 2017       |                |
|  | Amount                           | % of Net Sales | Amount    | % of Net Sales | Amount                          | % of Net Sales | Amount     | % of Net Sales |
|  | (Dollars in thousands)           |                |           |                | (Dollars in thousands)          |                |            |                |
| Net sales                                    | \$ 50,799                        | 100%           | \$ 40,125 | 100%           | \$ 141,594                      | 100%           | \$ 112,531 | 100%           |
| Cost of goods sold                           | 27,184                           | 54             | 20,622    | 51             | 74,972                          | 53             | 59,055     | 52             |
| Gross profit                                 | 23,615                           | 46             | 19,503    | 49             | 66,622                          | 47             | 53,476     | 48             |
| Selling, general and administrative expenses | 23,572                           | 46             | 19,304    | 48             | 73,398                          | 52             | 57,844     | 51             |
| Loss from operations                         | 43                               | 0              | 199       | 0              | (6,776)                         | (5)            | (4,368)    | (4)            |
| Other income/(expenses), net                 | (27)                             | (0)            | 41        | 0              | (24)                            | (0)            | (516)      | (0)            |
| Interest expense                             | (94)                             | (0)            | (465)     | (1)            | (261)                           | (0)            | (831)      | 0              |
| Loss before income taxes                     | (78)                             | (0)            | (225)     | (1)            | (7,061)                         | (5)            | (5,715)    | (5)            |
| Income tax expense                           | 19                               | 0              | 21        | 0              | 57                              | 0              | 62         | 0              |
| Net Loss                                     | \$ (97)                          | (0)%           | \$ (246)  | (1)%           | \$ (7,118)                      | (5)%           | \$ (5,777) | (5)%           |

### Three Months Ended September 30, 2018 Compared to Three Months Ended September 30, 2017

#### Net Sales

The following table sets forth net sales by class of retailer:

|  | Three Months Ended September 30, |                |             |           |                |             |
|--|----------------------------------|----------------|-------------|-----------|----------------|-------------|
|  | 2018                             |                |             | 2017      |                |             |
|  | Amount                           | % of Net Sales | Store Count | Amount    | % of Net Sales | Store Count |
|  | (Dollars in thousands)           |                |             |           |                |             |
| Grocery (including Online), Mass and Club* (1) | \$ 41,882                        | 82%            | 14,030      | \$ 32,766 | 82%            | 12,777      |
| Pet Specialty and Natural (2)                  | 8,917                            | 18             | 5,077       | 7,359     | 18             | 4,873       |
| Net Sales                                      | 50,799                           | 100%           | 19,107      | \$ 40,125 | 100%           | 17,650      |

(1) Stores at September 30, 2018 and September 30, 2017 consisted of 9,880 and 8,872 Grocery (including online) and 4,150 and 3,905 Mass and Club, respectively.

(2) Stores at September 30, 2018 and September 30, 2017 consisted of 4,664 and 4,539 Pet Specialty and 413 and 334 Natural, respectively.

\* Includes sales from Freshpet Baked product of \$0.4 million, or 1.0% of total net sales, for the three months ended September 30, 2017.

Net sales increased \$10.7 million, or 26.6%, to \$50.8 million for the three months ended September 30, 2018 as compared to the same period in the prior year. The \$10.7 million increase in net sales was driven by growth of \$9.5 million in our Grocery (including Online), Mass, and Club refrigerated channel and \$1.6 million in our Pet Specialty and Natural refrigerated channel, partially offset by declines in Freshpet Baked product of \$0.4 million. Net sales excluding Freshpet Baked product increased \$11.1 million, or 27.6%, for the three months ended September 30, 2018 as compared to the

same period in the prior year. Our Freshpet Fridge store locations grew by 8.3% to 19,107 as of September 30, 2018 compared to 17,650 as of September 30, 2017 .

### **Gross Profit**

Gross profit increased \$4.1 million, or 21.0%, to \$23.6 million for the three months ended September 30, 2018 as compared to the same period in the prior year. The increase in gross profit was primarily driven by higher net sales offset by decreased gross margin.

Our gross profit margin of 46.5% for the three months ended September 30, 2018 decreased 210 basis points compared to the same period in the prior year, due to increases in raw material cost of 200 basis points, unabsorbed labor cost in advance of a new seven day operation of 90 basis points, partially offset by leverage on depreciation expense of 50 basis points, and increased efficiencies through scale and production improvements of 30 basis points.

Adjusted Gross Profit was \$25.2 million and \$21.0 million in the three months ended September 30, 2018 and 2017, respectively. Adjusted Gross Profit Margin was 49.6% and 52.2% in the three months ended September 30, 2018 and 2017, respectively. Adjusted Gross Profit excludes \$1.6 million and \$1.4 million of depreciation expense in the three months ended September 30, 2018 and September 30, 2017, respectively. See “—Non-GAAP Financial Measures” for how we define Adjusted Gross Profit and a reconciliation of Adjusted Gross Profit to Gross Profit, the closest comparable U.S. GAAP measure.

### **Selling, General and Administrative Expenses**

Selling, general and administrative expenses increased \$4.3 million, or 22.1%, to \$23.6 million for the three months ended September 30, 2018 as compared to the same period in the prior year. Key components of the dollar increase include higher media spend of \$0.5 million, higher selling expense of \$0.6 million, higher variable cost due to volume of \$0.9 million, higher depreciation and option expense of \$0.9 million and incremental operating expenses of \$1.4 million. The increased operating expenses were primarily due to new hires and increased employee incentive and benefit costs. As a percentage of net sales, selling, general and administrative expenses decreased to 46.4% for the three months ended September 30, 2018 from 48.1% for the three months ended September 30, 2017.

Adjusted SG&A decreased as a percentage of net sales to 42.5% in the three months ended September 30, 2018 as compared to 45.2% of net sales in the three months ended September 30, 2017. Adjusted SG&A excludes \$1.7 million of share-based compensation, \$0.1 million of litigation expense, and \$0.1 million of fees related to a shelf registry statement for the three months ended September 30, 2018 and \$1.1 million for share-based compensation expense and \$0.1 million of leadership transition expense for the three months ended September 30, 2017. See “—Non-GAAP Financial Measures” for how we define Adjusted SG&A and a reconciliation of Adjusted SG&A to SG&A, the closest comparable U.S. GAAP measure.

### **Income (Loss) from Operations**

Income from Operations decreased \$0.2 million to less than \$0.1 million for the three months ended September 30, 2018 as compared to the same period in the prior year as a result of the factors discussed above.

### **Interest Expense**

Interest expense relating primarily to our Credit Facilities was \$0.1 million and \$0.5 million in the three months ended September 30, 2018 and 2017, respectively . Interest expense in the three months ended September 30, 2017 included \$0.3 million of accelerated amortization of debt issuance costs related to the amendment of our Credit Facilities.

### **Other Income/(Expenses), net**

Other income (expenses), net decreased to less than (\$0.1 million) for the three months ended September 30, 2018 as compared to the same period in the prior year.



### Net Loss

Net loss decreased \$0.1 million to \$0.1 million for the three months ended September 30, 2018 as compared to the same period in the prior year.

### Nine Months Ended September 30, 2018 Compared to Nine Months Ended September 30, 2017

### Net Sales

The following table sets forth net sales by class of retailer:

|  | Nine Months Ended September 30, |                |               |                   |                |               |
|--|---------------------------------|----------------|---------------|-------------------|----------------|---------------|
|  | 2018                            |                |               | 2017              |                |               |
|  | Amount                          | % of Net Sales | Store Count   | Amount            | % of Net Sales | Store Count   |
| (Dollars in thousands)                         |                                 |                |               |                   |                |               |
| Grocery (including Online), Mass and Club* (1) | \$ 115,875                      | 82%            | 14,030        | \$ 91,266         | 81%            | 12,777        |
| Pet Specialty and Natural (2)                  | 25,719                          | 18             | 5,077         | 21,265            | 19             | 4,873         |
| Net Sales                                      | <u>\$ 141,594</u>               | <u>100%</u>    | <u>19,107</u> | <u>\$ 112,531</u> | <u>100%</u>    | <u>17,650</u> |

(1) Stores at September 30, 2018 and September 30, 2017 consisted of 9,880 and 8,872 Grocery (including online) and 4,150 and 3,905 Mass and Club, respectively.

(2) Stores at September 30, 2018 and September 30, 2017 consisted of 4,664 and 4,539 Pet Specialty and 413 and 334 Natural, respectively.

\* Includes sales from Freshpet Baked product of \$1.7 million, or 2% of total net sales, for the nine months ended September 30, 2017.

Net sales increased \$29.1 million, or 25.8%, to \$141.6 million for the nine months ended September 30, 2018 as compared to the same period in the prior year. The \$29.1 million increase in net sales was driven by growth of \$26.3 million in our Grocery (including Online), Mass, and Club refrigerated channel and \$4.5 million in our Pet Specialty and Natural refrigerated channel, partially offset by declines in Freshpet Baked product of \$1.7 million. Net sales excluding Freshpet Baked product increased \$30.8 million, or 27.6%, for the nine months ended September 30, 2018 as compared to the same period in the prior year. Our Freshpet Fridge store locations grew by 8.3% to 19,107 as of September 30, 2018 compared to 17,650 as of September 30, 2017.

### Gross Profit

Gross profit increased \$13.1 million, or 24.6%, to \$66.6 million for the nine months ended September 30, 2018 as compared to the same period in the prior year. The increase in gross profit was primarily driven by higher net sales, offset by decreased gross margin.

Our gross profit margin of 47.1% for the nine months ended September 30, 2018 decreased 50 basis points compared to the same period in the prior year, due to increases in raw material cost of 160 basis points, unabsorbed labor cost in advance of a new seven day operation that will commence in the third quarter of 80 basis points, offset by increased efficiencies through scale and production improvements of 140 basis points and leverage on depreciation expense of 50 basis points.

Adjusted Gross Profit was \$71.2 million and \$57.8 million in the nine months ended September 30, 2018 and 2017, respectively. Adjusted Gross Profit Margin was 50.3% and 51.4% in the nine months ended September 30, 2018 and 2017, respectively. Adjusted Gross Profit excludes \$4.5 million and \$4.3 million of depreciation expense in the nine months ended September 30, 2018 and September 30, 2017, respectively. See “—Non-GAAP Financial Measures” for how we define Adjusted Gross Profit and a reconciliation of Adjusted Gross Profit to Gross Profit, the closest comparable U.S. GAAP measure.

***Selling, General and Administrative Expenses***

Selling, general and administrative expenses increased \$15.6 million, or 26.9%, to \$73.4 million for the nine months ended September 30, 2018 as compared to the same period in the prior year. Key components of the dollar increase include higher media spend of \$6.3 million, higher selling expense of \$1.5 million, higher variable cost due to volume of \$2.7 million, higher depreciation and option expense of \$1.6 million and incremental operating expenses of \$3.5 million. The increased operating expenses were primarily due to new hires and increased employee incentive and benefit costs. As a percentage of net sales, selling, general and administrative expenses increased to 51.8% for the nine months ended September 30, 2018 from 51.4% for the nine months ended September 30, 2017.

Adjusted SG&A increased as a percentage of net sales to 48.7% in the nine months ended September 30, 2018 as compared to 48.5% of net sales in the nine months ended September 30, 2017. Adjusted SG&A excludes \$3.9 million of share-based compensation, \$0.3 million of litigation expense, and \$0.1 million of expenses related to a shelf registration statement in the nine months ended September 30, 2018 and \$3.1 million for share-based compensation expense and \$0.1 million leadership transition expenses in the nine months ended September 30, 2017. See “—Non-GAAP Financial Measures” for how we define Adjusted SG&A and a reconciliation of Adjusted SG&A to SG&A, the closest comparable U.S. GAAP measure.

***Loss from Operations***

Loss from Operations increased \$2.4 million to \$6.8 million for the nine months ended September 30, 2018 as compared to the same period in the prior year as a result of the factors discussed above.

***Interest Expense***

Interest expense, relating primarily to our Credit Facilities, was \$0.3 million and \$0.8 million in the nine months ended September 30, 2018 and 2017, respectively. Interest expense in the nine months ended September 30, 2017 includes \$0.3 million of accelerated amortization of debt issuance costs related to the amendment of our Credit Facilities.

***Other Income/(Expenses), net***

Other income (expenses), net decreased (\$0.5 million) to less than (\$0.1 million) for the nine months ended September 30, 2018 as compared to the same period in the prior year.

***Net Loss***

Net Loss increased \$1.3 million to \$7.1 million for the nine months ended September 30, 2018 as compared to the same period in the prior year.

## Non-GAAP Financial Measures

Freshpet uses the following non-GAAP financial measures in its financial communications. These non-GAAP financial measures should be considered as supplements to the GAAP reported measures, should not be considered replacements for, or superior to, the GAAP measures and may not be comparable to similarly named measures used by other companies.

- Adjusted Gross Profit
- Adjusted Gross Profit as a percentage of net sales (Adjusted Gross Margin)
- Adjusted SG&A expenses
- Adjusted SG&A expenses as a percentage of net sales
- EBITDA
- Adjusted EBITDA

The non-GAAP financial measures are not financial measures prepared in accordance with U.S. GAAP. We define Adjusted Gross Profit as Gross Profit before non-cash depreciation expense and plant start-up costs. We define Adjusted SG&A Expenses as SG&A Expenses before non-cash share-based compensation, leadership transition expenses and litigation expenses. EBITDA represents net loss plus depreciation and amortization, interest expense and income tax expense. Adjusted EBITDA represents EBITDA plus loss on disposal of equipment, plant start-up expense, share-based compensation, warrant fair valuation, launch expenses, leadership transition costs, and litigation expenses.

We believe that each of these non-GAAP financial measures provides an additional metric to evaluate our operations and, when considered with both our U.S. GAAP results and the reconciliation to the closest comparable U.S. GAAP measures, provides a more complete understanding of our business than could be obtained absent this disclosure. We use the non-GAAP financial measures, together with U.S. GAAP financial measures, such as net sales, gross profit margins and cash flow from operations, to assess our historical and prospective operating performance, to provide meaningful comparisons of operating performance across periods, to enhance our understanding of our operating performance and to compare our performance to that of our peers and competitors. Adjusted EBITDA is also an important component of internal budgeting and setting management compensation. We believe these non-GAAP financial measures are also useful to investors in assessing the operating performance of our business without the effect of non-cash items and certain other items.

These non-GAAP financial measures have limitations as analytical financial measures. For example, the non-GAAP financial measures do not reflect:

- our capital expenditures or future requirements for capital expenditures;
- the interest expense, or the cash requirements necessary to service interest expense or principal payments, associated with indebtedness;
- depreciation and amortization, which are non-cash charges, although the assets being depreciated and amortized will likely have to be replaced in the future, nor any cash requirements for such replacements; and
- changes in or cash requirements for our working capital needs.

Additionally, Adjusted EBITDA excludes (i) non-cash share-based compensation expense, which is and will remain a key element of our overall long term incentive compensation package, and (ii) certain costs essential to our sales growth and strategy, including an allowance for marketing expenses for each new store added to our network and non-capitalizable freight costs associated with Freshpet Fridge replacements. Adjusted EBITDA also excludes certain cash charges resulting from matters we consider not to be indicative of our ongoing operations.

The following table provides a reconciliation of EBITDA and Adjusted EBITDA to net loss, the most directly comparable financial measure presented in accordance with U.S. GAAP:

|                                    | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|------------------------------------|-------------------------------------|-----------------|------------------------------------|------------------|
|                                    | 2018                                | 2017            | 2018                               | 2017             |
|                                    | (Dollars in thousands)              |                 |                                    |                  |
| Net Loss                           | \$ (97)                             | \$ (246)        | \$ (7,119)                         | \$ (5,778)       |
| Depreciation and amortization      | 3,623                               | 3,216           | 10,419                             | 9,411            |
| Interest expense                   | 94                                  | 465             | 261                                | 831              |
| Income tax expense                 | 19                                  | 21              | 57                                 | 62               |
| <b>EBITDA</b>                      | <b>\$ 3,639</b>                     | <b>\$ 3,456</b> | <b>\$ 3,619</b>                    | <b>\$ 4,526</b>  |
| Loss on disposal of equipment      | 29                                  | 7               | 105                                | 98               |
| Launch expense (a)                 | 1,015                               | 929             | 2,677                              | 2,359            |
| Non-cash share-based compensation  | 1,776                               | 1,133           | 4,170                              | 3,292            |
| Warrant fair valuation (b)         | —                                   | (44)            | —                                  | 335              |
| Shelf registration expenses (c)    | 137                                 | —               | 137                                | —                |
| Leadership transition expenses (d) | —                                   | 100             | —                                  | 100              |
| Litigation expense (e)             | 120                                 | —               | 348                                | —                |
| <b>Adjusted EBITDA</b>             | <b>\$ 6,716</b>                     | <b>\$ 5,580</b> | <b>\$ 11,056</b>                   | <b>\$ 10,709</b> |

(a) Represents new store marketing allowance of \$1,000 for each store added to our distribution network as well as the non-capitalized freight costs associated with Freshpet Fridge replacements. The expense enhances the overall marketing spend to support our growing distribution network.

(b) Represents the change of fair value for the outstanding common stock warrants. All warrants were converted to common stock in the third quarter of 2017.

(c) Represents expenses related to the preparation and filing of a shelf registration statement.

(d) Leadership transition expenses represent costs detailed within our former Chief Executive Officer's separation agreement as well as incremental costs associated with leadership transition.

(e) Represents fees associated with a securities lawsuit.

The following table provides a reconciliation of Adjusted Gross Profit to Gross Profit, the most directly comparable financial measure presented in accordance with U.S. GAAP:

|   | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|---|-------------------------------------|------------------|------------------------------------|------------------|
|   | 2018                                | 2017             | 2018                               | 2017             |
|   | (Dollars in thousands)              |                  |                                    |                  |
| Gross Profit (as reported)                | \$ 23,616                           | \$ 19,503        | \$ 66,622                          | \$ 53,476        |
| Depreciation expense                      | 1,579                               | 1,448            | 4,569                              | 4,330            |
| <b>Adjusted Gross Profit</b>              | <b>\$ 25,196</b>                    | <b>\$ 20,951</b> | <b>\$ 71,191</b>                   | <b>\$ 57,805</b> |
| Adjusted Gross Profit as a % of Net Sales | 49.6%                               | 52.2%            | 50.3%                              | 51.4%            |

The following table provides a reconciliation of Adjusted SG&A Expenses to SG&A Expenses, the most directly comparable financial measure presented in accordance with U.S. GAAP:

|  | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|--|-------------------------------------|------------------|------------------------------------|------------------|
|  | 2018                                | 2017             | 2018                               | 2017             |
|  | (Dollars in thousands)              |                  |                                    |                  |
| SG&A expenses (as reported)                | \$ 23,572                           | \$ 19,304        | \$ 73,398                          | \$ 57,844        |
| Non-cash share-based compensation          | 1,706                               | 1,064            | 3,947                              | 3,118            |
| Shelf registration expenses (a)            | 137                                 | —                | 137                                | —                |
| Leadership transition expenses (b)         | —                                   | 100              | —                                  | 100              |
| Litigation expense (c)                     | 120                                 | —                | 348                                | —                |
| <b>Adjusted SG&amp;A Expenses</b>          | <b>\$ 21,609</b>                    | <b>\$ 18,139</b> | <b>\$ 68,966</b>                   | <b>\$ 54,628</b> |
| Adjusted SG&A Expenses as a % of Net Sales | 42.5%                               | 45.2%            | 48.7%                              | 48.5%            |

(a) Represents expenses related to the preparation and filing of a shelf registration statement.

(b) Leadership transition expenses represent costs detailed within our former Chief Executive Officer's separation agreement as well as incremental costs associated with leadership transition.

(c) Represents fees associated with a securities lawsuit.

### Liquidity and Capital Resources

Developing our business will require significant capital in the future. To meet our capital needs, we expect to rely on our future cash flow from operations and our current available borrowing capacity. Our ability to obtain additional funding will be subject to various factors, including general market conditions, our operating performance, the market's perception of our growth potential, lender sentiment and our ability to incur additional debt in compliance with other contractual restrictions, such as financial covenants under our debt agreements.

Additionally, our ability to make payments on, and to refinance, any indebtedness under our Credit Facilities and to fund any necessary expenditures for our growth will depend on our ability to generate cash in the future. If our business does not achieve the levels of profitability or generate the amount of cash that we anticipate or if we expand faster than anticipated, we may need to seek additional debt or equity financing to operate and expand our business. Future third-party financing may not be available on favorable terms or at all.

Our primary cash needs are for ingredients, purchases and operating expenses, marketing expenses and capital expenditures to procure Freshpet Fridges and expand and improve our manufacturing plant to support our net sales growth. We also expect to invest approximately \$100 million in capital expenditures to expand our plant capacity and increase distribution. We believe that cash and cash equivalents, expected cash flow from operations and planned borrowing capacity are adequate to fund debt service requirements, operating lease obligations, capital expenditures and working capital obligations for the foreseeable future. However, our ability to continue to meet these requirements and obligations will depend on, among other things, our ability to achieve anticipated levels of revenue and cash flow from operations and our ability to manage costs and working capital successfully. Additionally, our cash flow generation ability is subject to general economic, financial, competitive, legislative and regulatory factors and other factors that are beyond our control. We cannot assure you that our business will generate cash flow from operations in an amount sufficient to enable us to fund our liquidity needs. Further, our capital requirements may vary materially from those currently planned if, for example, our revenues do not reach expected levels, or we have to incur unforeseen capital expenditures and make investments to maintain our competitive position. If this is the case, we may seek alternative financing, such as selling additional debt or equity securities, and we cannot assure you that we will be able to do so on favorable terms, if at all. Moreover, if we issue new debt securities, the debt holders would have rights senior to common stockholders to make claims on our assets, and the terms of any debt could restrict our operations, including our ability to pay dividends on our common stock. If we issue additional equity or convertible debt securities, existing stockholders may experience dilution and such new securities could have rights senior to those of our common stock. These factors may make the timing, amount, terms and conditions of additional financings unattractive. Our inability to raise capital could impede our growth or otherwise require us to forego growth opportunities and could materially adversely affect our business, financial condition and results of operations.

Working capital consists of current assets net of current liabilities, excluding cash, net of debt. Working capital decreased \$ 0.5 million to \$ 7.5 million at September 30, 2018 compared with \$ 8.1 million at December 31, 2017. The decrease was a result of a decrease in inventory and accrued expenses, and an increase in accounts payable.

We normally carry three to four weeks of finished goods inventory. The average duration of our accounts receivable is approximately three weeks.

As of September 30, 2018, our capital resources consisted primarily of \$2.9 million cash on hand and \$28.0 million available under our Credit Facilities. We expect to fund our ongoing operations and obligations with cash and cash equivalents on hand, cash flow from operations and available funds under our Credit Facilities. We may, from time to time, seek to increase our borrowing capacity under our Credit Facilities based on our capital needs and market conditions, among other factors.

The following table sets forth, for the periods indicated, our beginning balance of cash, net cash flows provided by (or used in) operating, investing and financing activities and our ending balance of cash.

|   | Nine Months Ended<br>September 30, |          |
|---|------------------------------------|----------|
|   | 2018                               | 2017     |
|   | (Dollars in thousands)             |          |
| Cash at the beginning of period                     | \$ 2,184                           | \$ 3,908 |
| Net cash provided by (used in) operating activities | 8,532                              | 5,129    |
| Net cash used in investing activities               | (12,682)                           | (10,836) |
| Net cash provided by financing activities           | 4,816                              | 3,867    |
| Cash at the end of period                           | \$ 2,850                           | \$ 2,069 |

#### **Net Cash Provided by Operating Activities**

Cash provided by operating activities consists primarily of net loss adjusted for certain non-cash items (i.e. provision for gain/loss) on receivables, loss on disposal of equipment, change in reserve for inventory obsolescence, depreciation and amortization, amortization of deferred financing costs and loan discount, share-based compensation and the fair valuation of warrants).

For the nine months ended September 30, 2018, net cash provided by operating activities was \$8.5 million, consisting of net loss of \$7.1 million, adjusted for reconciling non-cash items of \$14.8 million and an increase related to change in operating assets and liabilities of \$0.8 million. Net income, adjusted for reconciling non-cash items, excludes \$14.8 million of non-cash items primarily relating to \$4.2 million of share-based compensation and \$10.4 million of depreciation and amortization. The increase in cash related to change in operating assets and liabilities is a result of a net increase in liabilities of \$0.5 million, and a net decrease in assets of \$0.3 million. The increase to cash related to the increase in liabilities was mainly a result of a decrease in accounts payable due to timing of payments. The increase to cash related to the decrease in assets was a result of a decrease in the inventory balance, and the prepaid expense balance offset by an increase in the accounts receivable balance, and other non-trade receivable balance.

For the nine months ended September 30, 2017, net cash provided by operating activities was \$5.1 million, consisting of adjusted net loss of \$8.1 million and a decrease in operating assets and liabilities of \$3.0 million. Net loss, adjusted for reconciling non-cash items, excludes \$13.9 million of non-cash items primarily relating to \$3.3 million of share-based compensation and \$9.4 million of depreciation and amortization. The increase in assets of \$7.6 million is primarily related to growth in accounts receivable, which is primarily due to growth in net sales and an increase in the number of stores with a Freshpet Fridge. The increase in liabilities of \$4.7 million was due to timing of payments due to increased media spend in the third quarter of fiscal year 2017.

#### **Net Cash Used in Investing Activities**

Net cash used in investing activities was \$12.7 million for the nine months ended September 30, 2018, relating primarily to capital expenditures for Freshpet Kitchens of \$4.5 million (of which \$1.3 million relates to our Kitchens 2.0 capacity expansion project) and investment in fridges and other capital spend of \$8.2 million.

Net cash used in investing activities was \$10.8 million for the nine months ended September 30, 2017, relating primarily to capital expenditures for Freshpet Kitchens of \$2.8 million and investment in fridges and other capital spend of \$8.0 million.

#### ***Net Cash Provided by Financing Activities***

Net cash provided by financing activities was \$4.8 million for the nine months ended September 30, 2018, attributable to cash proceeds from the exercise of stock options of \$3.0 million and proceeds of \$6.0 million from borrowings under our Credit Facilities, partially offset by repayments under our Credit Facilities of \$4.0 million and the repurchase of common stock related to employee tax withholdings upon issuance of restricted stock units of \$0.3 million.

Net cash provided by financing activities was \$3.9 million for the nine months ended September 30, 2017, attributable to the borrowings under our Credit Facilities of \$7.5 million and cash proceeds from the exercise of stock options of \$5.6 million, partially offset by repayments of \$9.0 million and payments of debt issuance costs in connection with the amendment of our Credit Facility of \$0.2 million.

#### ***Indebtedness***

During the third quarter of 2017, we amended our Credit Facilities to replace our Term Facility and Capex Commitments of \$30.0 million and \$10.0 million Revolving Facility with a straight \$30.0 million revolver (the "New Revolving Facility") and the ability to increase the New Revolving Facility by an additional \$10.0 million. The New Revolving Facility will mature in September 2020 and borrowings thereunder will bear interest at variable rates depending on the Company's election, either at a base rate or at the London Interbank Offered Rate ("LIBOR"), in each case, plus an applicable margin. Subject to the Company's leverage ratio, the applicable margin will vary between 0.75% and 1.25% for base rate loans and 1.75% and 2.25% for LIBOR loans. The amendment resulted in a reduction in the unused rate of between 25 and 75 basis points and a reduction in the total rate of between 200 and 250 basis points.

Borrowings under our Revolving Credit Facilities totaled \$6.0 million, offset by repayments of \$4.0 million, for the nine months ended September 30, 2018. There was \$2.0 million of debt outstanding under the Credit Facilities as of September 30, 2018.

Interest expense and fees totaled \$0.1 million and \$0.3 million for the three and nine months ended September 30, 2018, respectively, and \$0.5 million and \$0.8 million for the three and nine months ended September 30, 2017, respectively. There was less than \$0.1 million of accrued interest on the Credit Facilities as of September 30, 2018 and December 31, 2017.

#### ***Contractual Obligations***

There were no material changes to our commitments under contractual obligations, as disclosed in our Form 10-K.

#### ***Off Balance Sheet Arrangements***

We have no off balance sheet arrangements or any holdings in variable interest entities.

#### ***Critical Accounting Policies and Significant Estimates***

Our discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with U.S. GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities and the related disclosure of contingent assets and liabilities, revenue and expenses at the date of the financial statements. Generally, we base our estimates on historical experience and on various other assumptions in accordance with U.S. GAAP that we believe to be reasonable under the circumstances. Actual results may differ from these estimates.

With the exception of our newly adopted standard around revenue recognition, there have been no material changes to our critical accounting policies and estimates as compared to the critical accounting policies and estimates described in our Form 10-K.

## Recent Accounting Pronouncements

### Recently Adopted Standards

#### Revenue Recognition

In May 2014, the Financial Accounting Standard Board ("FASB") issued ASU No. 2014-09, "Revenue from Contracts with Customers," (Topic 606). Under the ASU and subsequent issued amendments, revenue is recognized at the time a good or service is transferred to a customer for the amount of consideration received.

Topic 606 permits two methods of adoption: retrospectively to each prior reporting period presented (full retrospective method) or modified retrospectively with the cumulative effect of applying the guidance as of the date of initial application (the cumulative catch-up transition method).

The Company adopted Topic 606 in the first quarter of 2018 using the full retrospective method approach and recast prior year results as shown below. The adoption did not have any material impact on our financial statements and is limited to classification differences within the Consolidated Statements of Operations and Comprehensive Income (Loss) from cost of goods sold to a reduction to net sales. The new accounting standard did not impact Net Income (Loss).

The Company recast certain prior period amounts to conform with the adoption of the revenue recognition standard, as shown in the table below:

|                    | Three Months Ended<br>September 30, 2017 |                |                         | Nine Months Ended<br>September 30, 2017 |                |                         |
|--------------------|--|----------------|-------------------------|---|----------------|-------------------------|
|                    | As Previously<br>Reported                | Adjustments    | Current<br>Presentation | As Previously<br>Reported               | Adjustments    | Current<br>Presentation |
| Net Sales          | \$ 41,199,780                            | \$ (1,074,774) | \$ 40,125,006           | \$ 115,682,698                          | \$ (3,151,757) | \$ 112,530,942          |
| Cost of Goods Sold | 21,697,051                               | (1,074,774)    | 20,622,277              | 62,206,855                              | (3,151,757)    | 59,055,099              |
| Gross Profit       | \$ 19,502,729                            | \$ —           | \$ 19,502,729           | \$ 53,475,843                           | \$ —           | \$ 53,475,843           |

Information about the Company's net sales by class of retailer is as follows:

|   | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |                |
|---|-------------------------------------|---------------|------------------------------------|----------------|
|   | 2018                                | 2017          | 2018                               | 2017           |
| Grocery (including Online), Mass and Club | \$ 41,882,395                       | \$ 32,766,387 | \$ 115,874,906                     | \$ 91,266,283  |
| Pet Specialty and Natural                 | 8,917,206                           | 7,358,619     | 25,719,252                         | 21,264,659     |
| Net Sales                                 | \$ 50,799,601                       | \$ 40,125,006 | \$ 141,594,158                     | \$ 112,530,942 |

There were no contract assets as of September 30, 2018 and December 31, 2017.

### Standards Effective in Future Years

#### Leases

In February 2016, the FASB issued ASU No. 2016-02, "Leases," (Topic 842) which requires lessees to recognize the assets and liabilities that arise from leases on the balance sheet. A lessee should recognize in the statement of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. The new guidance is effective for financial statements issued for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. The amendments should be applied at the beginning of the earliest period presented using a modified retrospective approach with earlier application permitted



as of the beginning of an interim or annual reporting period. The Company is assessing the impact of Topic 842 on its corporate office lease, and upon adoption of this guidance, expects to record the lease on its consolidated balance sheet in accordance with Topic 842 .

### **Item 3. Quantitative and Qualitative Disclosures About Market Risks**

#### ***Interest Rate Risk***

We are sometimes exposed to market risks from changes in interest rates on debt and changes in commodity prices. Our exposure to interest rate fluctuations is limited to our outstanding indebtedness under our credit agreements, which bears interest at variable rates. As of September 30, 2018, we had \$2.0 million outstanding under our Credit Facilities. A change in interest rates of 100 basis points would cause less than a \$0.1 million increase or decrease in annual interest expense.

#### ***Commodity Price Risk***

We purchase certain products that are affected by commodity prices and are, therefore, subject to price volatility caused by weather, market conditions and other factors which are not considered predictable or within our control. In many cases, we believe we will be able to address material commodity cost increases by either increasing prices or reducing operating expenses. However, increases in commodity prices, without adjustments to pricing or reduction to operating expenses, could increase our operating costs as a percentage of our net sales.

#### ***Foreign Exchange Rates***

Fluctuations in the currencies of countries where the Company operates outside the U.S. may have a significant impact on financial results. The Company is exposed to movements in the British pound sterling and Euro. The Statements of Financial Position of non-U.S. business units are translated into U.S. dollars using period-end exchange rates for assets and liabilities and weighted-average exchange rates for revenues and expenses. The percentage of consolidated revenue for the nine months ended September 30, 2018 recognized in Europe was approximately 1%.

The Company may enter into forward exchange contracts to reduce the Company's exposure to foreign currency fluctuations of certain assets and liabilities denominated in foreign currencies. The foreign currency forward contracts have not been designated as hedges and, accordingly, any changes in their fair value are recognized on the Consolidated Statements of Operations and Comprehensive Income (Loss) in Other expenses, net, and carried at their fair value in the Consolidated Balance Sheet with gains reported in Prepaid expenses and other current assets and losses reported in Accrued expenses. As of September 30, 2018, there were no forward contracts outstanding. For the three and nine months ended September 30, 2018, the net loss recognized on forward contracts was less than \$0.1 million.

#### **Item 4. Controls and Procedures**

##### ***Evaluation of Disclosure Controls and Procedures***

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that as of such date our disclosure controls and procedures were effective.

##### ***Changes in Internal Control***

There were no changes in our internal control over financial reporting identified in management's evaluation pursuant to Rules 13a-15(d) or 15d-15(d) of the Exchange Act during the period covered by this Quarterly Report on Form 10-Q that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

##### ***Limitations on Effectiveness of Controls and Procedures***

In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

## PART II—OTHER INFORMATION

### Item 1. Legal Proceedings

A securities lawsuit, *Curran v. Freshpet, Inc. et al*, Docket No. 2:16-cv-02263, was instituted April 21, 2016 in the United States District Court for the District of New Jersey against us and certain of our current and former executive officers and directors on behalf of certain purchasers of our common stock. We were served with a copy of the complaint in June 2016. The plaintiffs seek to recover damages for investors under the federal securities laws. The Company believes that the plaintiffs' allegations are without merit and intends to vigorously defend against the claims. Because the Company is in the early stages of litigation, the Company is unable to estimate a reasonable possible range of loss, if any, that may result from this matter.

A securities lawsuit, *Meldon v. Freshpet, Inc. et al*, Docket No. 2:18-cv-10166, was instituted June 5, 2018 in the United States District Court for the District of New Jersey against us and certain of our current and former executive officers and directors on behalf of certain holders of our common stock. We were served with a copy of the complaint in June 2018. The plaintiffs seek to recover damages for investors under the federal securities laws. On June 21, 2018, we were granted a motion to stay the Meldon case pending (i) the close of discovery in the Curran action, or (ii) the dismissal with prejudice of the Curran action. The Company believes that the plaintiffs' allegations are without merit and intends to vigorously defend against the claims. Because the Company is in the early stages of litigation, the Company is unable to estimate a reasonable possible range of loss, if any, that may result from this matter.

In addition, we are currently involved in various claims and legal actions that arise in the ordinary course of our business, including claims resulting from employment related matters. None of these claims or proceedings, most of which are covered by insurance, are expected to have a material adverse effect on our business, financial condition, results of operations or cash flows. However, a significant increase in the number of these claims or an increase in amounts owing under successful claims could materially and adversely affect our business, financial condition, results of operations or cash flows.

### Item 1A. Risk Factors

There have been no material changes from the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2017.

**Item 6. Exhibits**

| <u>Exhibit No.</u> | <u>Description</u>  |
|--------------------|---|
| 31.1               | <a href="#">Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>                              |
| 31.2               | <a href="#">Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>                              |
| 32.1               | <a href="#">Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a> |
| EX-101.INS         | XBRL Instance Document  |
| EX-101.SCH         | XBRL Schema Documents   |
| EX-101.CAL         | XBRL Calculation Linkbase Document  |
| EX-101.LAB         | XBRL Labels Linkbase Document   |
| EX-101.PRE         | XBRL Presentation Linkbase Document   |
| EX-101.DEF         | XBRL Definition Linkbase Document   |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 6, 2018

**FRESHPET, INC.**

/s/ William B. Cyr  
William B. Cyr  
Chief Executive Officer  
(Principal Executive Officer)

/s/ Richard Kassar  
Richard Kassar  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

**CERTIFICATIONS**

I, William B. Cyr, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Freshpet, Inc.;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
    - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the
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audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 6, 2018

/s/ William B. Cyr  
William B. Cyr  
Chief Executive Officer

**CERTIFICATIONS**

I, Richard Kassar, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Freshpet, Inc.;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
    - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the
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audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 6, 2018

/s/ Richard Kassar

Richard Kassar

Chief Financial Officer

**CERTIFICATION PURSUANT TO 18 U.S.C. § 1350,  
AS ADOPTED PURSUANT TO § 906  
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the filing of the Quarterly Report on Form 10-Q of Freshpet, Inc., a Delaware corporation (the “Company”), for the quarter ended September 30, 2018, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), each of the undersigned officers of the Company certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to such officer’s knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Date: November 6, 2018

/s/ William B. Cyr  
William B. Cyr  
Chief Executive Officer

/s/ Richard Kassar  
Richard Kassar  
Chief Financial Officer

The foregoing certification is being furnished solely pursuant to 18 U.S.C. § 1350 and is not being filed as part of the Report or as a separate disclosure document.